

Duke's Fuqua School of Business / CFO Magazine Business Outlook

Results for 28 Chinese firms (own-firm changes expected during the next 12 months)

	Mar 2015	Dec 2014	Sept 2014	Jun 2014	Mar 2014
Weighted Averages for	Expected growth in next 12 months	Expected growth in next 12 months	Expected growth in next 12 months	Expected growth in next 12 months	Expected growth in next 12 months
Earnings growth*	2.9%	5.7%	12.7%	4.6%	3.5%
Capital spending	-0.1%	6.3%	5.3%	6.4%	3.1%
Technology spending	1.7%	7.8%	5.0%	4.8%	6.7%
R&D spending	2.2%	4.9%	8.4%	2.5%	3.9%
Advertising and marketing spending	1.4%	8.1%	3.7%	0.3%	4.0%
Employment – full-time	1.1%	2.2%	1.1%	1.6%	-1.3%
Employment – temporary	0.6%	0.5%	-1.1%	-1.6%	-0.4%
Outsourced Employment	0.5%	3.4%	3.8%	-1.9%	1.5%
Wages and Salaries	2.2%	6.5%	4.6%	6.0%	5.0%
Productivity	1.0%	4.1%	5.6%	5.9%	3.1%
Inflation (Chg in prices of own-firm products)	-0.2%	3.4%	2.3%	-0.7%	1.1%
Health Care Costs	2.2%	2.6%	2.8%	1.6%	5.1%
Dividends*	0.0%	5.4%	5.1%	4.3%	0.6%
Share Repurchases*	0.0%	0.0%	0%	0%	0%
Cash on balance sheet*	4.3%	3.2%	-8.3%	-2.6%	-1.6%
Revenue	2.0%	11.4%	15.0%	2.6%	8.3%
Mergers and Acquisitions	40.7% plan to acquire; Foreign targets in 17.0% of acq. 21.1% plan to sell part or all of firm.	Not asked.	Not asked.	Not asked.	28.1% plan to acquire; Foreign targets in 38.8% of acq. 4.8% plan to sell part or all of firm.

* indicates public firms only. All other numbers are for all survey respondents (including private). The reported averages are weighted by revenue or number of employees, so that large firms are weighted more heavily.

Chinese BUSINESS OPTIMISM
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	Mar 2015	Dec 2014	Sept 2014	Jun 2014	Mar 2014
	Compared to last qtr.	Compared to last qtr.	Compared to last qtr.	Compared to last qtr.	Compared to last qtr.
Optimism about the country's economy	More opt: 14.3% Less opt: 57.1% No chg: 28.6%	More opt: 20.0% Less opt: 60.0% No chg: 20.0%	More opt: 24.3% Less opt: 43.2% No chg: 32.4%	More opt: 26.9% Less opt: 30.8% No chg: 42.3%	More opt: 30.6% Less opt: 30.6% No chg: 38.9%
Country optimism level	66.5	61.4	63.2	63.6	66.8
Optimism about own company	More opt: 25.0% Less opt: 46.4% No chg: 28.6%	More opt: 25.0% Less opt: 50.0% No chg: 25.0%	More opt: 43.2% Less opt: 35.1% No chg: 21.6%	More opt: 32.0% Less opt: 36.0% No chg: 32.0%	More opt: 33.3% Less opt: 30.6% No chg: 36.1%
Own company optimism level	69.3	59.9	66.9	62.1	68

Top Concerns for Chinese Businesses

- Economic uncertainty
- Weak demand for your products/services
- Currency risk
- Government policies
- Attracting and retaining qualified employees
- Rising wages and salaries
- Rising input or commodity costs
- Employee productivity
- Employee morale
- Regulatory requirements